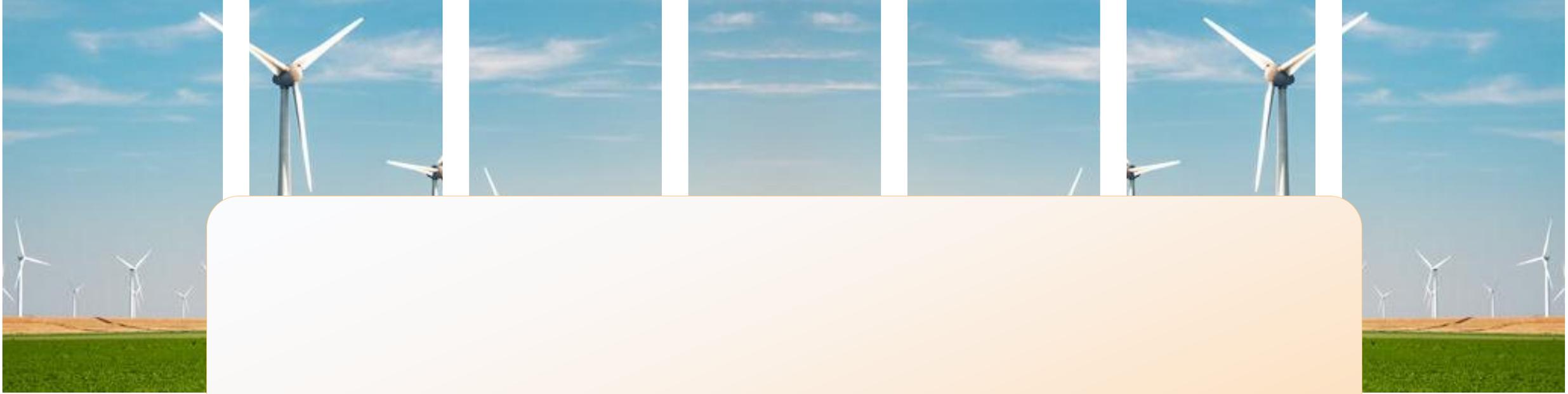


EARNINGS PRESENTATION

Q3/9M-FY26



COMPANY OVERVIEW





30+

Years of Operations



175+

Customers



750+

SKUs



Exporting to

25+

Countries



Domestic Renewal DSS
Market Share

70%



Certified by

ISO 9001:2015/ 14001:

2015/ 45001: 2018

IATF16949

Quality standards



Revenue

23%

CAGR 2021-25



EBITDA

36%

CAGR 2021-25



PAT

84%

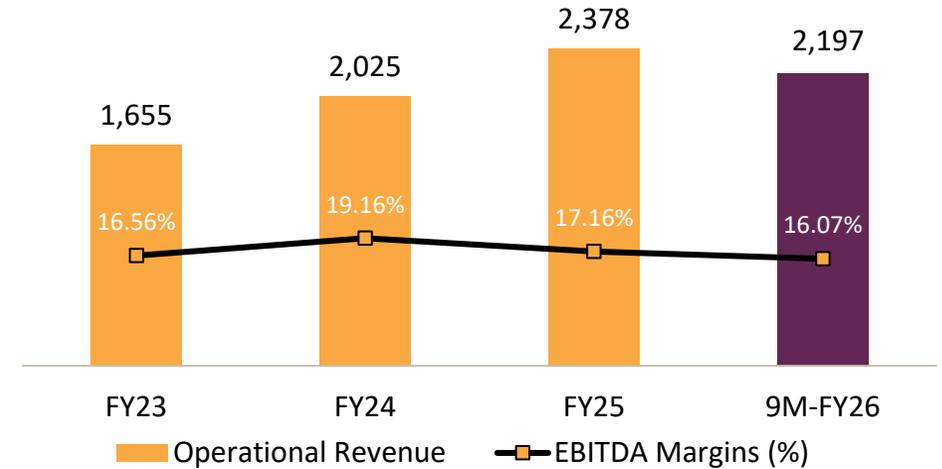
CAGR 2021-25

COMPANY OVERVIEW

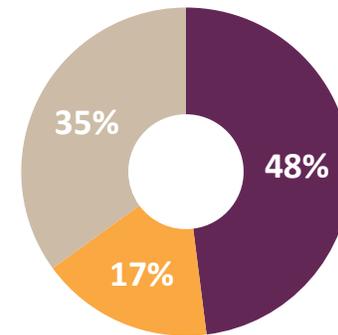


- Gala Precision Engineering is a renowned and preferred manufacturer of precision components in India.
- The company is supported by an experienced management team and a diverse, skilled workforce, driving consistent financial growth, operational efficiency, and high levels of repeat business.
- Leading manufacturer of Special Fastening Solutions (SFS) like High Tensile Fasteners such as Studs, Anchor Bolts, Cross Bolts, Hex Bolts, Nuts, Gallock Wedge Lock and Grip Lock Washers, as well as Disc & Strip Springs (DSS) and Coil & Spiral Springs (CSS), comprising of an extensive portfolio of 750+ SKUs.
- A diversified customer profile with more than 175 customers, with key clientele including major OEMs, Tier-1 & Channel Partners across various industries like Renewable Energy, Industrials, and Mobility.
- Exporting to more than 25 countries with an office in Frankfurt, Germany, and export revenues contributing to 37% in 9M-FY26.
- State-of-the-art manufacturing facilities, complemented by in-house tool design and development capacities, offer both scalability and flexibility, providing comprehensive solutions to its clients.

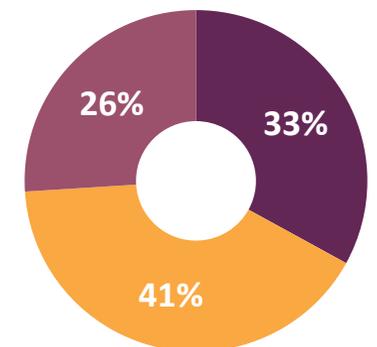
Operational Revenue & EBITDA Margins (%)



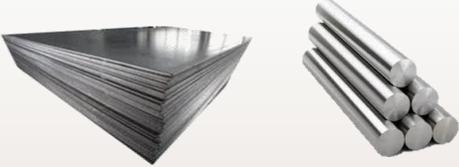
Product Break Up (9M-FY26)



End User Industry Revenue Break Up (9M-FY26)



■ DSS ■ CSS ■ SFS ■ Industrial ■ Renewable Energy ■ Mobility

RAW MATERIAL	COMPONENTS	APPLICATIONS	END-USER INDUSTRIES
 <p data-bbox="160 639 300 661">Steel Sheets</p> <p data-bbox="428 644 542 665">Steel rods</p>	 <p data-bbox="800 625 958 646">DSS & WLW</p>	<p data-bbox="1166 465 1684 529">Renewables: Yaw brakes, thrust bearing mechanism</p> <p data-bbox="1166 544 1709 608">Industrial: Transmission lines, dampening spring, elevator safety brakes</p> <p data-bbox="1166 622 1556 644">Mobility: Couplers and brakes</p>	<p data-bbox="1786 465 2346 529">Renewables: Wind turbines & hydroelectric power plants</p> <p data-bbox="1786 544 2379 608">Industrial: Electricals, heavy machinery, & off-highway vehicles</p> <p data-bbox="1786 622 2219 644">Mobility: Automobiles & Railways</p>
 <p data-bbox="300 1008 428 1029">Steel wires</p>	 <p data-bbox="868 993 919 1015">CSS</p>	<p data-bbox="1166 872 1429 893">Industrial: Actuators</p> <p data-bbox="1166 908 1671 929">Mobility: Transmission, brakes, seating</p>	<p data-bbox="1786 851 2379 872">Industrial: Control valves, off-highway vehicles</p> <p data-bbox="1786 886 2379 951">Mobility: Automobiles, commercial vehicles & railways</p>
 <p data-bbox="308 1265 428 1286">Steel rods</p>	 <p data-bbox="868 1293 919 1315">SFS</p>	<p data-bbox="1166 1108 1582 1172">Renewables: Foundation, tower, hydroelectric plants</p> <p data-bbox="1166 1186 1403 1208">Industrial: Bridges</p> <p data-bbox="1166 1222 1633 1243">Mobility: Railway tracks and bridges</p>	<p data-bbox="1786 1108 2328 1172">Renewables: Wind turbines, hydroelectric power plants & solar panels</p> <p data-bbox="1786 1186 2277 1250">Industrial: Off-highway vehicles, heavy machinery & electricals</p> <p data-bbox="1786 1265 2023 1286">Mobility: Railways</p>

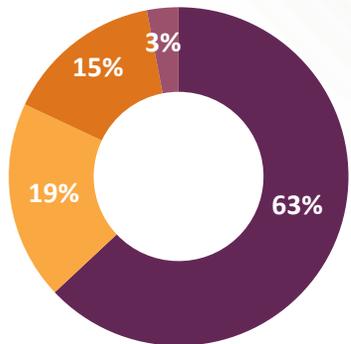
TOTAL ADDRESSABLE MARKET (TAM)

	RENEWABLE ENERGY		INDUSTRIAL				MOBILITY	
PRODUCTS	 Wind Energy	 Hydroelectric	 Off-highway	 Heavy Machinery	 Infrastructure	 Electrical	 Automotive	 Railways
DSS & WLW	●	●	●	●		●	●	●
CSS			●		●		●	●
SFS	●	●	●	●	●	●	●	●

GEOGRAPHICAL PRESENCE



9M-FY26 Geographical Sales (%)



■ India ■ Europe ■ America ■ ROW



CORPORATE OFFICE



OFFICES



EXPORT COUNTRIES



FACTORY



REPRESENTATIVE

MANUFACTURING FACILITIES

FEW OF THE IN-HOUSE MANUFACTURING CAPABILITIES



Tool Design & Development



Blanking & Forming



Coiling



Heat Treatment



Shot Peening



Grinding



Thread Rolling



CNC Machining

**Manufacturing Plant at Wada, Near
Mumbai, Maharashtra**

Spread Across
(Land Area)

28,800 Sq Mtrs



WADA PLANT, NEAR MUMBAI, MAHARASHTRA

**Manufacturing Plant
Near Chennai, Tamil Nadu**

Spread Across
(Land Area)

6,718 Sq Mtrs



VALLAM PLANT, NEAR CHENNAI, TAMIL NADU

MARQUEE CLIENTS



RENEWABLE ENERGY

Vestas

GE VERNOVA

ENERCON
ENERGIE FÜR DIE WELT

SENVION
wind energy solutions

Regal Rexnord



INDUSTRIAL

Schneider Electric

LARSEN & TOUBRO

John Deere India Pvt Ltd

WÜRTH

legrand

LPS BOSSARD
Proven Productivity

BUEAB



MOBILITY

SCHAEFFLER

Wabtec
CORPORATION

HITACHI Astemo

ENDURANCE
Complete Solutions

EXEDY
RACING CLUTCH

MSL

STRATEGIC EXPANSION

CAPACITY AT WADA, NEAR MUMBAI, MAHARASHTRA



Current Installed Capacity (no's)

225,517,000

Capacity Utilization

85%



Current Installed Capacity (no's)

20,941,200

Capacity Utilization

78%



Current Installed Capacity (no's)

420,000

Capacity Utilization

70%

NEW OPERATIONAL FACILITY AT VALLAM, NEAR CHENNAI, TAMIL NADU

Capacity

4,600 MT

Area Sq Mtrs

4,000

Vallam – Vadagal

SIPCOT



STRATEGIC LOCATION ADVANTAGE

- Customers in close proximity
- Local job work vendors
- Nearby suppliers for raw material procurement

FUTURE GROWTH STRATEGIES

01



Strengthening our core capabilities in precision engineering for sustainability

02



Moving up the value chain from niche markets to large addressable markets

03



Leverage in-house design and development capabilities to grow our product offerings and capitalize on future trends

04



Strengthen relationships with our existing customers and expand customer base

05



Expand manufacturing capacity at our existing facilities and set-up additional strategically located facility

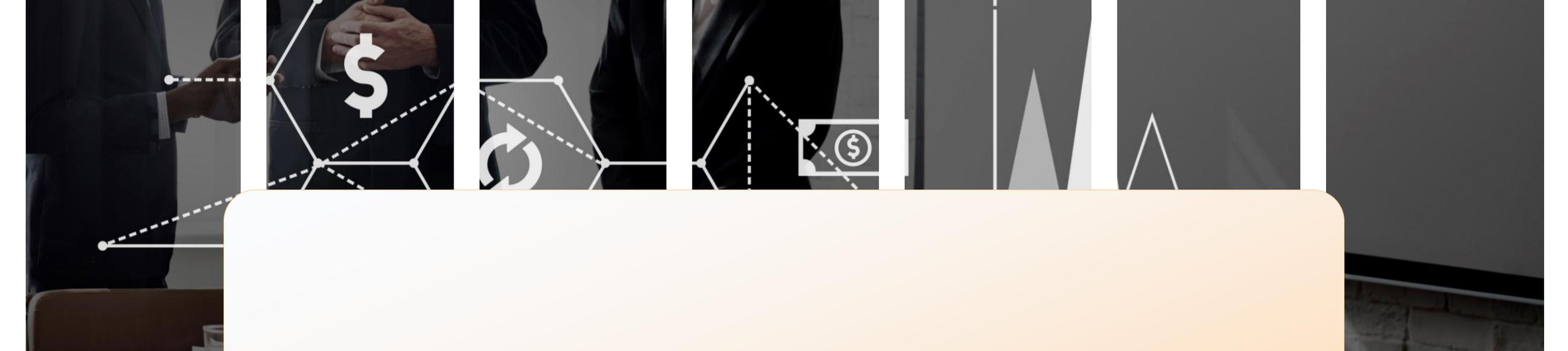
UPDATE ON IPO PROCEEDS

Funds Proceeds

Particular	Amount (INR Mn)
Received in Monitoring account from Public Account (A)	1,212.4
Total Balance utilized for payment (Breakup given below)	790.1
FD created in HDFC Bank	200.0
FD created in Yes Bank	219.7
Interest earned	2.6
Total (B)	1,212.4
Balance in the Monitoring Account A-B	0.0

Funds Deployment

Particular	Amount to be funded from the net proceeds (INR Mn)	Amount Utilized (INR Mn)	Balance Available (INR Mn)
Loan repayment	454.3	454.3	-
Chennai CAPEX	370.0	254.8	124.2
Wada CAPEX	110.7	83.1	27.6
General Corporate Purposes	277.4	6.9	270.5
Total	1,212.4	790.1	422.3

A background image showing a business meeting with several people in suits. Overlaid on this are various financial and business icons: a large dollar sign, a circular refresh icon, a document with a dollar sign, and several line graphs and bar charts. The central text is on a light orange rounded rectangle.

FINANCIAL OVERVIEW



Q3/9M-FY26 FINANCIAL & OPERATIONAL HIGHLIGHTS



Q3-FY26 Financial Performance

Revenue from Operations INR 853 Mn +46.8% YoY	EBITDA INR 146 Mn +89.6% YoY	EBITDA Margin 17.12% +387 Bps
PAT INR 83 Mn +56.6% YoY	PAT Margin 9.73% +61 Bps	Diluted EPS INR 6.36 +38.3% YoY

9M-FY26 Financial Performance

Revenue from Operations INR 2,197 Mn +35.2% YoY	EBITDA INR 353 Mn +26.5% YoY	EBITDA Margin 16.07% (110) Bps
PAT INR 232 Mn +38.1% YoY	PAT Margin 10.56% +22 Bps	Diluted EPS INR 17.80 +21.6% YoY

Operational Highlights

- Entry into new industry segments like electrolyzers and tractor implements for fasteners and Gallock business expansion.
- Price agreement for new product bolts (to be manufactured in Chennai) with 4 wind turbine OEM's.
- The SFS segment continued to be a key growth driver, with sales rising 108% year-on-year over nine months and 149% year-on-year in Q3-FY26.
- The Chennai manufacturing facility continued its ramp-up, generating INR 105 million of revenue in Q3-FY26, positioning it as a meaningful growth contributor.
- The DSS segment in spite of niche product with sales rising 37% YoY in Q3 FY 26 with major growth driven by exports contribution from 44% to 51%.
- EBITDA margin improved by 387 Bps in Q3-F26 YoY basis with contribution of exchange gain in exports revenue and reduction in personnel cost as % of sales
- Profitability during the quarter and nine-month period was impacted by a one-time provision of INR 9.4 million related to the new Labour Code, along with a reversal of INR 7.0 million in export incentives under the Remission of Duties and Taxes on Exported Products scheme.

QUARTERLY CONSOLIDATED STATEMENT OF PROFIT & LOSS



Particulars (INR Mn)	Q3-FY26	Q3-FY25	Y-O-Y	Q2-FY26	Q-O-Q
Revenue from Operations	853	581	46.8%	714	19.5%
Total Expenses	707	504	40.3%	604	17.1%
EBITDA	146	77	89.6%	110	32.7%
EBITDA Margin (%)	17.12%	13.25%	387 Bps	15.41%	171 Bps
Other Income	13	22	(40.9)%	14	(7.1)%
Depreciation	30	20	50.0%	23	30.4%
Finance Cost	8	6	33.3%	5	60.0%
Profit before Exceptional Items and Tax	121	73	65.8%	96	26.0%
Exceptional Items (Net)	(11)	(1)	NA	-	NA
PBT	110	72	52.8%	96	14.6%
Tax	27	19	42.1%	12	NA
Non – Controlling Interest	-	-	NA	-	NA
PAT before Exceptional Item	94	54	74.1%	84	11.9%
PAT Margin before Exceptional Item (%)	11.02%	9.29%	173 Bps	11.76%	(74) Bps*
PAT after Exceptional Item	83	53	56.6%	84	(1.2)%*
PAT Margin after Exceptional Item (%)	9.73%	9.12%	61 Bps	11.76%	(203) Bps*
Other Comprehensive Income	3	-	NA	(1)	NA
Total Comprehensive Income	86	53	62.3%	83	3.6%
EPS (INR)(not annualised)	6.36	4.60	38.3%	6.41	(0.8)%*

* - Profitability during the quarter and nine-month period was impacted by one-time provision of INR 9.4 million related to the new Labour Code, and reversal of INR 7.0 million in export incentives under the RoDTEP Scheme.

YTD CONSOLIDATED STATEMENT OF PROFIT & LOSS



Particulars (INR Mn)	9M-FY26	9M-FY25	Y-O-Y
Revenue from Operations	2,197	1,625	35.2%
Total Expenses	1,844	1,346	37.0%
EBITDA	353	279	26.5%
EBITDA Margin (%)	16.07%	17.17%	(110) Bps
Other Income	41	29	41.4%
Depreciation	75	59	27.1%
Finance Cost	19	29	(34.5)%
Profit before Exceptional Items and Tax	300	220	36.4%
Exceptional Items (Net)	(12)	(2)	NA
PBT	288	218	32.1%
Tax	56	50	12.0%
Non – Controlling Interest	-	-	NA
PAT before Exceptional Item	244	170	43.5%
PAT Margin before Exceptional Item (%)	11.11%	10.46%	65 Bps*
PAT after Exceptional Item	232	168	38.1%*
PAT Margin after Exceptional Item (%)	10.56%	10.34%	22 Bps*
Other Comprehensive Income	1	2	(50.0)%
Total Comprehensive Income	233	170	37.1%
EPS (INR)(not annualised)	17.80	14.64	21.6%*

* - Profitability during the quarter and nine-month period was impacted by one-time provision of INR 9.4 million related to the new Labour Code, and reversal of INR 7.0 million in export incentives under the RoDTEP Scheme.

HISTORICAL CONSOLIDATED STATEMENT OF PROFIT & LOSS



Particulars (INR Mn)	FY23	FY24	FY25	9M-FY26
Revenue from Operations	1,655	2,025	2,378	2,197
Total Expenses	1,381	1,637	1,970	1,844
EBITDA	274	388	408	353
EBITDA Margin (%)	16.56%	19.16%	17.16%	16.07%
Other Income	16	18	44	41
Depreciation	61	69	80	75
Finance Cost	52	61	38	19
Profit before Exceptional Items and Tax	177	276	334	300
Exceptional Items (Net)	98	(23)	(3)	(12)
PBT	275	253	331	288
Tax	33	33	63	56
Non – Controlling Interest	-	(3)	-	-
PAT before Exceptional Item	144	246	271	244
PAT Margin before Exceptional Item (%)	8.70%	12.15%	11.40%	11.11%
PAT after Exceptional Item	242	223	268	232
PAT Margin after Exceptional Item (%)	14.62%	11.01%	11.27%	10.56%
Other Comprehensive Income	2	5	(4)	1
Total Comprehensive Income	244	228	264	233
EPS (INR)(not annualised)	23.56	21.77	22.56	17.80

HISTORICAL CONSOLIDATED BALANCE SHEET

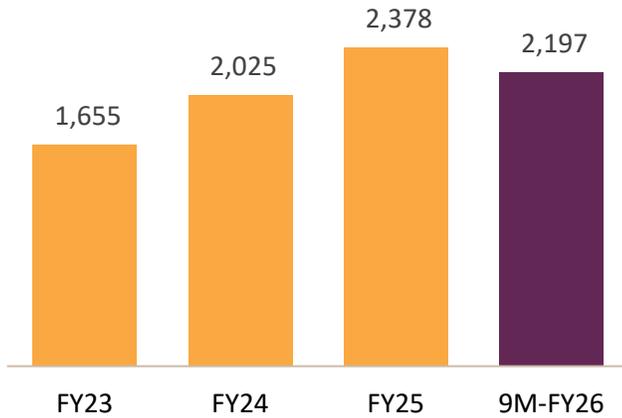


Particulars (INR Mn)	FY23	FY24	FY25	H1-FY26
EQUITY AND LIABILITIES				
Equity				
Equity Share Capital	25	101	127	128
Other Equity	811	947	2,440	2,590
Non Controlling Interest	-	(3)	(4)	(4)
Total Equity	837	1,045	2,563	2,714
LIABILITIES				
Non-Current Liabilities				
Financial Liabilities				
-Borrowings	205	92	11	9
- Lease liabilities	15	11	7	5
- Other Financial Liabilities				
Provisions	46	54	69	63
Deferred Tax Liabilities (Net)	37	9	5	8
Current Liabilities				
Financial Liabilities				
- Borrowings	381	458	220	221
- Lease liabilities	3	3	4	4
- Trade Payables				
(A) total outstanding dues of micro & small enterprises	7	3	8	2
(B) total outstanding dues other than micro & small enterprises	74	133	175	206
- Other Financial Liabilities	84	38	70	102
Other Current Liabilities	9	36	58	82
Provisions	6	5	7	17
Total Liabilities	867	842	634	719
Total Equity And Liabilities	1,704	1,887	3,197	3,433

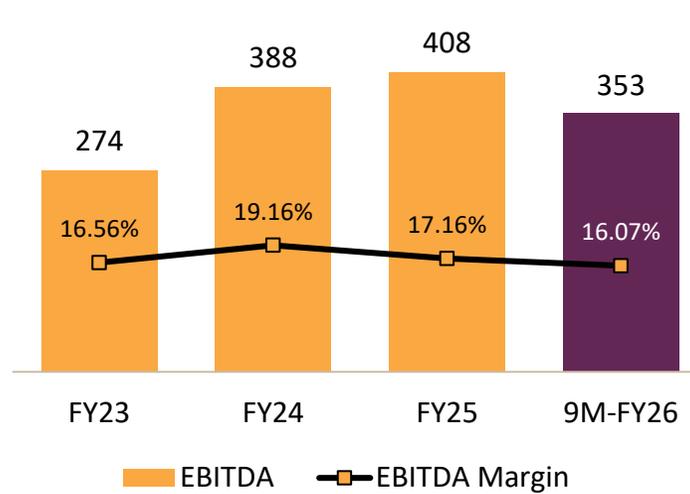
Particulars (INR Mn)	FY23	FY24	FY25	H1-FY26
ASSETS				
Non-Current Assets				
Property, Plant and Equipment	382	413	607	644
Right of use assets	50	45	41	40
Capital Work-in-Progress	13	32	66	129
Investment Property	-	-	-	-
Goodwill	-	-	-	-
Other Intangible Assets	177	186	189	171
Intangible assets under development	35	33	39	79
Other Financial Assets	9	11	57	59
Non-Current Tax assets (net)	11	7	13	8
Other non-current assets	7	17	44	66
Current Assets				
Inventories	558	577	724	954
Financial Assets				
- Trade Receivables	300	470	709	627
- Cash and cash Equivalents	5	14	15	10
- Bank balances other than cash and cash equivalents	115	27	579	475
- Loans	6	1	3	3
- Others financial assets	4	17	23	21
Other current assets	34	37	88	147
TOTAL ASSETS	1,704	1,887	3,197	3,433

FINANCIAL PERFORMANCE

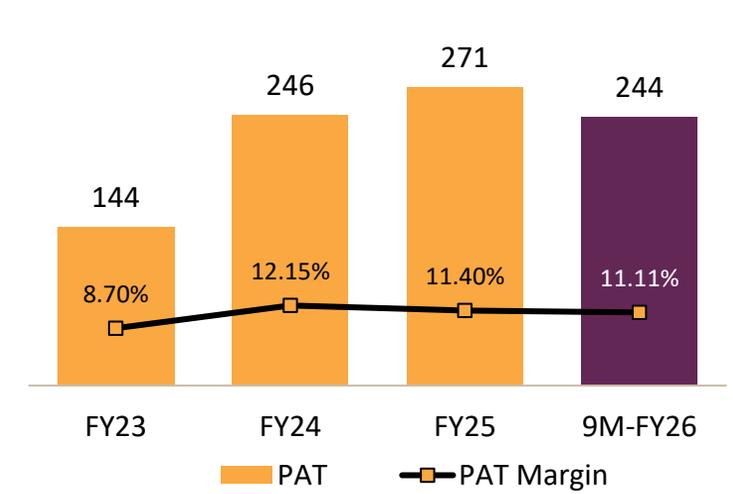
Revenue from Operations (INR Mn)



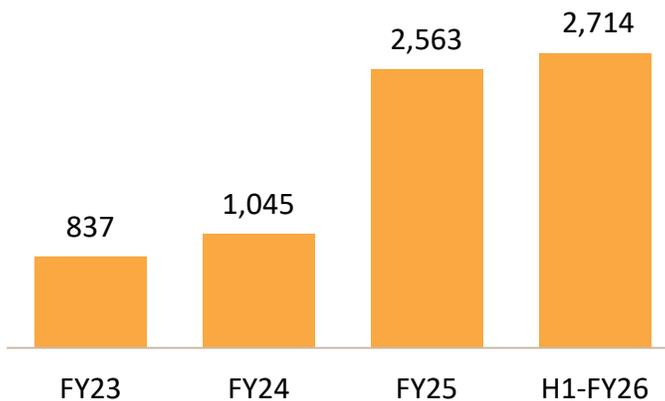
EBITDA (INR Mn) & EBITDA Margins %



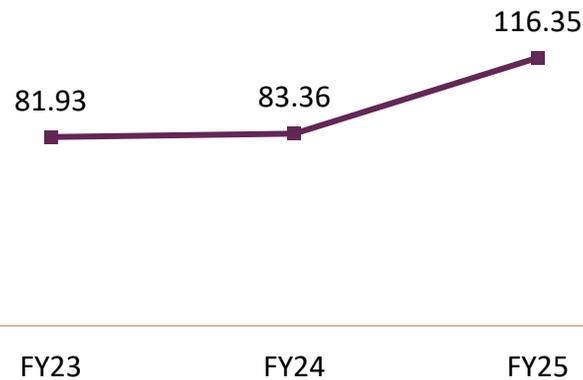
PAT (INR Mn) & PAT Margins % *



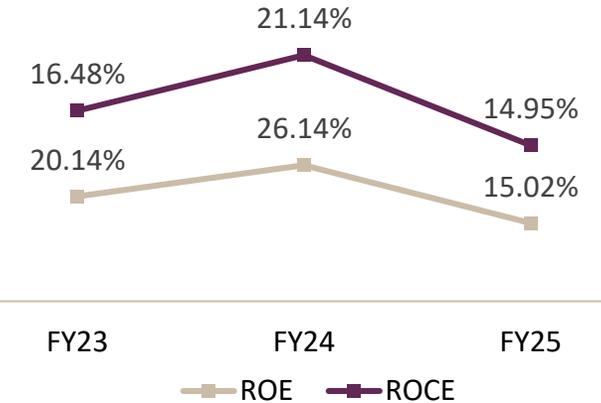
Net Worth (INR Mn)



Working Capital Days

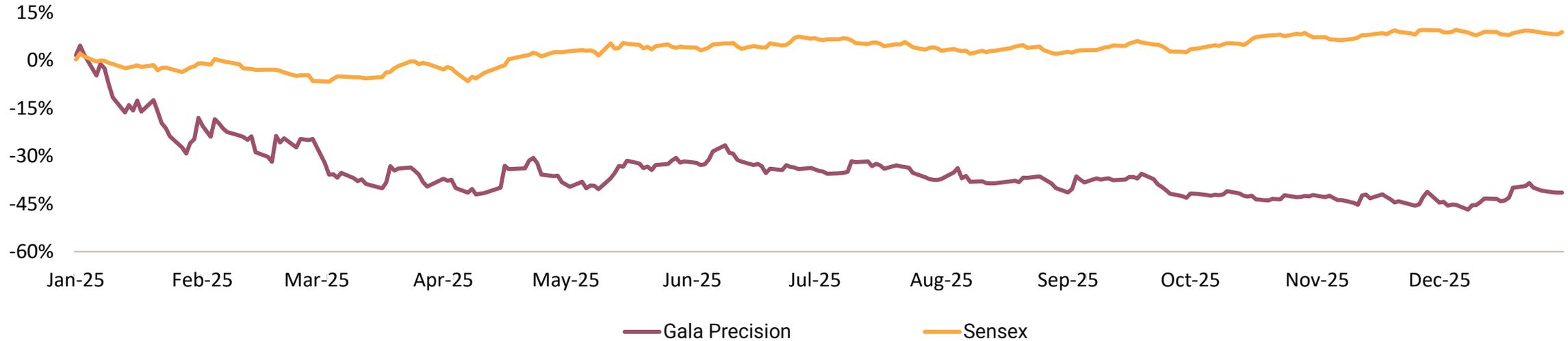


ROE* & ROCE %



* - PAT, PAT margins & ROE calculations excludes exceptional items

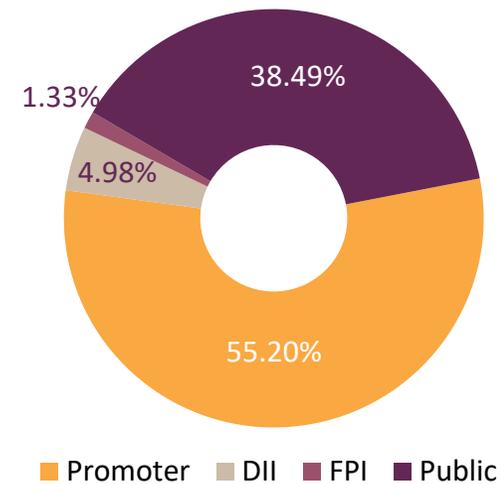
1 Year Stock Performance (up to 31st December, 2025)



Market Data (As on 31st December, 2025)

Particulars	INR
Face Value	10.00
CMP	773.6
52 Week H/L	1,447.75 / 691.00
Market Capitalization (Mn)	9,863.61
Shares O/S (Mn)	12.75

Shareholding Pattern (As on 31st December, 2025)



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THANK YOU



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