GALA
PRECISION ENGINEERING

INVESTOR PRESENTATION

AUGUST 2026

SNAPSHOT

30+
Years of Operations

175+
Customers

800+
SKUs

Exporting to
25+
Countries

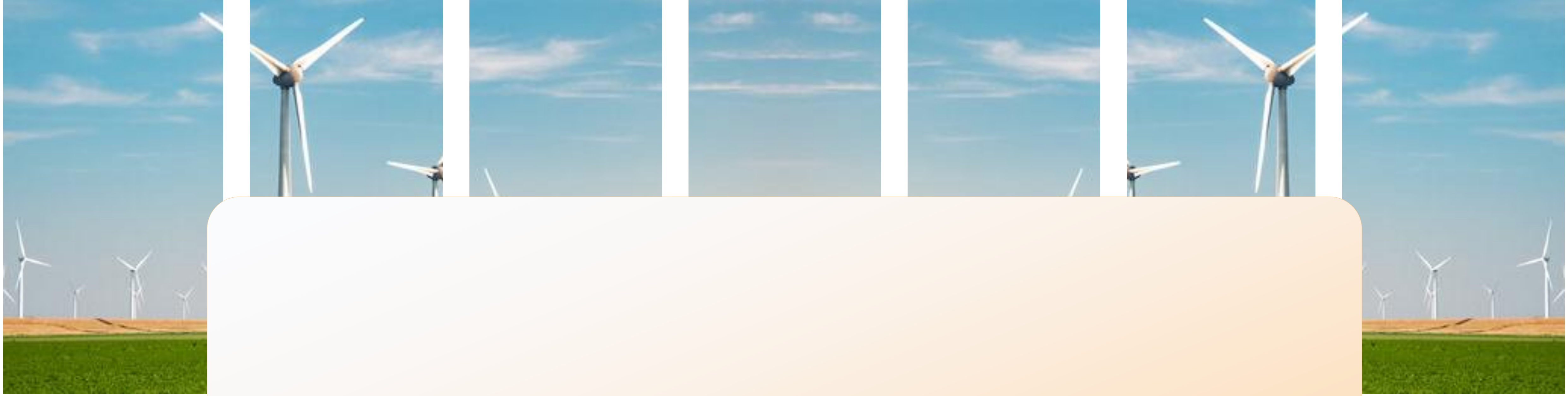
Domestic Renewal DSS Market Share
70%

Certified by
ISO 9001:2015/ 14001: 2015/ 45001: 2018 IATF16949 / BIS
Quality standards

Revenue
22%
CAGR 2022-26

EBITDA
28%
CAGR 2022-26

PAT
52%
CAGR 2022-26

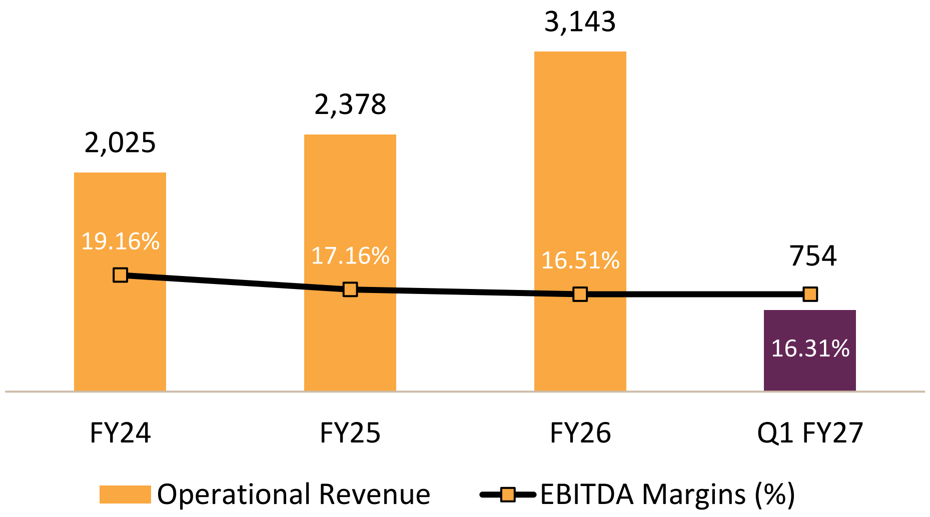


COMPANY OVERVIEW

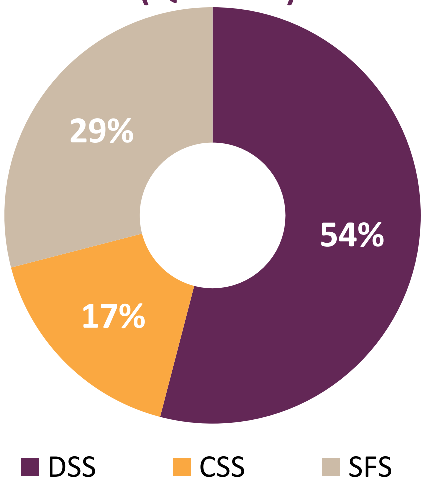
COMPANY OVERVIEW

- Gala Precision Engineering is a renowned and preferred manufacturer of precision components in India.
- The company is supported by an experienced management team and a diverse, skilled workforce, driving consistent financial growth, operational efficiency, and high levels of repeat business.
- Leading manufacturer of Special Fastening Solutions (SFS) like High Tensile Fasteners such as Studs, Anchor Bolts, Cross Bolts, Hex Bolts, Nuts, Gallock Wedge Lock and Grip Lock Washers, as well as Disc & Strip Springs (DSS) and Coil & Spiral Springs (CSS), comprising of an extensive portfolio of 800+ SKUs.
- A diversified customer profile with more than 175 customers, with key clientele including major OEMs, Tier-1 & Channel Partners across various industries like Renewable Energy, Industrials, and Mobility.
- Exporting to more than 25 countries with an office in Frankfurt, Germany, and export revenues contributing to 33.7% in Q1-FY27.
- State-of-the-art manufacturing facilities, complemented by in-house tool design and development capacities, offer both scalability and flexibility, providing comprehensive solutions to its clients.

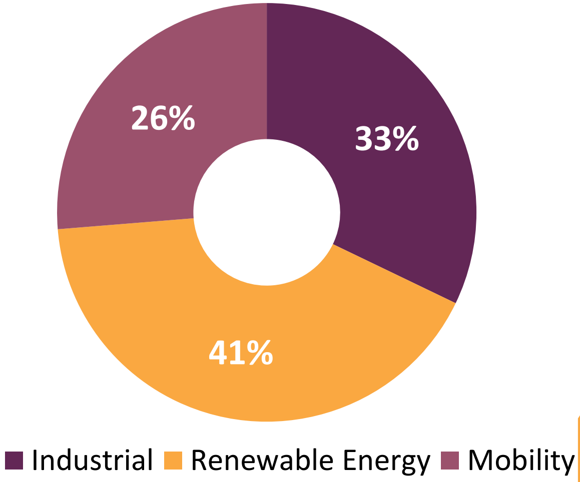
Operational Revenue & EBITDA Margins (%)



Product Break Up (Q1-FY27)



End User Industry Revenue Break Up (Q1-FY27)



JOURNEY SO FAR

- **1989** – Established itself as manufacturers of Disc Springs & Mass Finishing Systems in India
- **2013** – Started offering complete range of Parts washing and cleaning systems including Ultrasonic cleaning
- **2014** – Expanded products range of Disc springs by adding Bearing series Disc springs and Serrated washers
- **2015** – Development of Spring assemblies for Power sector. Development of Spiral springs and Brush springs
- **2016** – New Plant commissioned for coil springs. Award from ABB, Germany for disc springs as one of their top 10 suppliers
- **2017** – Best Supplier award for Quality & Delivery Performance from leading Automotive Transmission manufacturer Endurance Technologies for Strip Springs
- **2018** – Gallock Supplies started to Indian Railways
- **2020** – Started supplying Compression springs for Metro Rail for a European customer, on approval in their German Lab
- **2022** – Export started of fastener to USA and Europe markets. Purchased land in Vallam-Vadagal, SIPCOT, Sriperumbuddur, Tamil Nadu for future expansion of fastener business.
- **2023** – Sold manufacturing of and activities relating to Surface Engineering Solutions (“SES”)
- **2024** – Company got listed on BSE & NSE
- **2025** – Commissioning of new plant at Vallam Vadaghal, at SIPCOT Sriperumbuddur, near Chennai

BOARD OF DIRECTORS

KIRIT GALA
CHAIRMAN & MD

- BE (Mech), MMS (Marketing) (Mumbai University)
- Speaks on topics : next generation of professional entrepreneurs, change management in VUCA world and strategy shastra

BALKISHAN JALAN
WHOLE TIME DIRECTOR (EXECUTIVE)

- Chartered Accountant-ICAI, B.com (Mumbai University)
- More than 25 years of industry experience
- Awarded as SAP ACE Excellence Awards (2010)

SATISH KOTWANI
WHOLE TIME DIRECTOR (MARKETING)

- Diploma in mechanical engineering from Board of Technical Examinations, Maharashtra (1991).
- Diploma in marketing management from the Bombay Institute of Management Studies (1996)

RAJENDRA GOGRI
NON-EXECUTIVE DIRECTOR

- Chairman & MD of listed company Aarti Industries Limited
- B Tech (Chemical)- Institute of Chemical Technology
- Recipients of UDCT Alumnus Award (1995)

SNEHAL SHAH
INDEPENDENT DIRECTOR

- PGDM (IIM-Bangalore), BE (Electrical)
- Associated with Fairwinds Asset Managers Limited as a Consultant

NEHA GADA
INDEPENDENT DIRECTOR

- Chartered Accountant- ICAI, B.com (Mumbai University), Limited Insolvency Examination from IBBI
- Awarded 1st place as a CA Woman Independent Director by ICAI (2023)
- In 4 Listed Companies, serve as an Independent Director

VARSHA GALVANKAR
INDEPENDENT DIRECTOR

- B.com (Mumbai University)
- Director at Ghalla Bhansali Consultancy Private Limited
- More than 31 years of professional experience

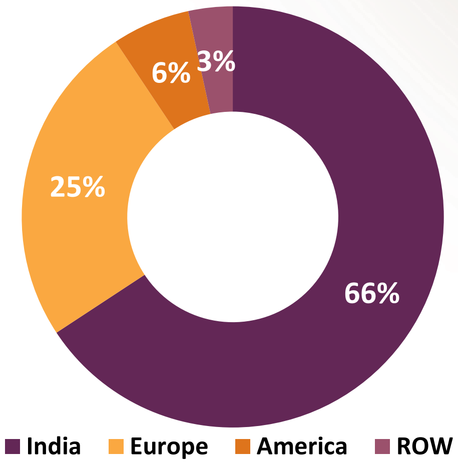
SUDHIR GOSAR
INDEPENDENT DIRECTOR

- B.tech (IIT-Bombay)
- More than 33 years of professional experience

GEOGRAPHICAL PRESENCE

GALA PRECISION ENGINEERING

Q1-FY27 Geographical Sales (%)



AWARDS / CERTIFICATIONS & ACCREDITATIONS

GALA PRECISION ENGINEERING

Year	2015	2018	2018	2023
Customer	ABB	ENDURANCE Complete Solutions	ZF, Rane, TRW	WÜRTH INDUSTRY
Recognition	Supplier of the year(DSS)	Gold Category Award	Appreciation certificate for positive Accomplishments	High Quality & reliability supplier

Year	2017	2019	2020	2021	2022	2023	2024	2025
Institute	EEPCINDIA ENGINEERING THE FUTURE	Indian Machine Tool Manufacturers' Association	Quality Circle Forum of India Mumbai Chapter	Quality Circle Forum of India	CII Confederation of Indian Industry	Great Place To Work	Great Place To Work	Great Place To Work
Recognition	Star performer	Certificate of Merit	Silver Award, CCQC-20, Mumbai	Par Excellence	Best Energy Efficient Case Study	Category-Mid Size Organizations	India's Best Workplace in Manufacturing (Top 26-50)	Ranked among the top 25 Best Workplaces in Mid-Size Manufacturing 2025

MARQUEE CLIENTS

GALA PRECISION ENGINEERING

RENEWABLE ENERGY

Vestas

GE VERNOVA

ENERCON ENERGIE FÜR DIE WELT

SENVION wind energy solutions

Regal Rexnord

INDUSTRIAL

Schneider Electric

LARSEN & TOUBRO

John Deere India Pvt Ltd

WÜRTH

legrand

LPS BOSSARD Proven Productivity

BUFAB

MOBILITY

SCHAEFFLER

Wabtec CORPORATION

HITACHI Astemo

ENDURANCE Complete Solutions

EXEDY RACING CLUTCH

MSL

MANUFACTURING FACILITIES

FEW OF THE IN–HOUSE MANUFACTURING CAPABILITIES

- Tool Design & Development
- Blanking & Forming
- Coiling
- Heat Treatment
- Shot Peening
- Grinding
- Thread Rolling
- CNC Machining

Manufacturing Plant at Wada, Near Mumbai, Maharashtra	
Spread Across (Land Area)	28,800 Sq Mtrs

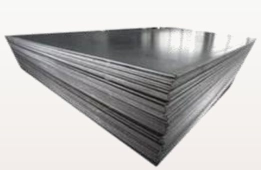
Manufacturing Plant Near Chennai, Tamil Nadu	
Spread Across (Land Area)	6,718 Sq Mtrs

WADA PLANT, NEAR MUMBAI, MAHARASHTRA

VALLAM PLANT, NEAR CHENNAI, TAMIL NADU

BUSINESS OVERVIEW

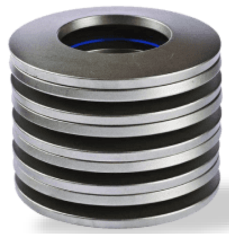
VALUE CHAIN

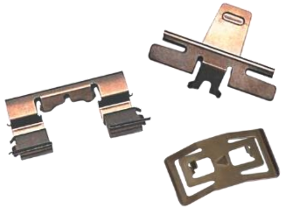
RAW MATERIAL	COMPONENTS	APPLICATIONS	END-USER INDUSTRIES
 Steel Sheets  Steel Rods	 DSS & WLW	**Renewables:** Yaw brakes, thrust bearing mechanism, Electrolyzer **Industrial:** Transmission lines, dampening spring, elevator safety brakes **Mobility:** Couplers and brakes	**Renewables:** Wind turbines, hydroelectric power plants & Hydrogen Value Chain **Industrial:** Electricals, heavy machinery, & off-highway vehicles **Mobility:** Automobiles & Railways
 Steel Wires	 CSS	**Industrial:** Actuators **Mobility:** Transmission, brakes, seating	**Industrial:** Control valves, off-highway vehicles **Mobility:** Automobiles, commercial vehicles & railways
 Steel Rods	 SFS	**Renewables:** Foundation, tower, hydroelectric plants, Electrolyzer **Industrial:** Bridges **Mobility:** Railway tracks and bridges	**Renewables:** Wind turbines, hydroelectric power plants & Hydrogen Value Chain **Industrial:** Off-highway vehicles, heavy machinery & electricals **Mobility:** Railways

MARKET SEGMENTS

PRODUCTS	RENEWABLE ENERGY			INDUSTRIAL				MOBILITY	
	Wind Energy	Hydrogen value Chain	Hydroelectric	Off-highway	Heavy Machinery	Infrastructure	Electrical	Automotive	Railways
DSS & WLW	●	●	●	●	●		●	●	●
CSS				●		●		●	●
SFS	●	●	●	●	●	●	●	●	●

DISC SPRING & WEDGE LOCK WASHERS





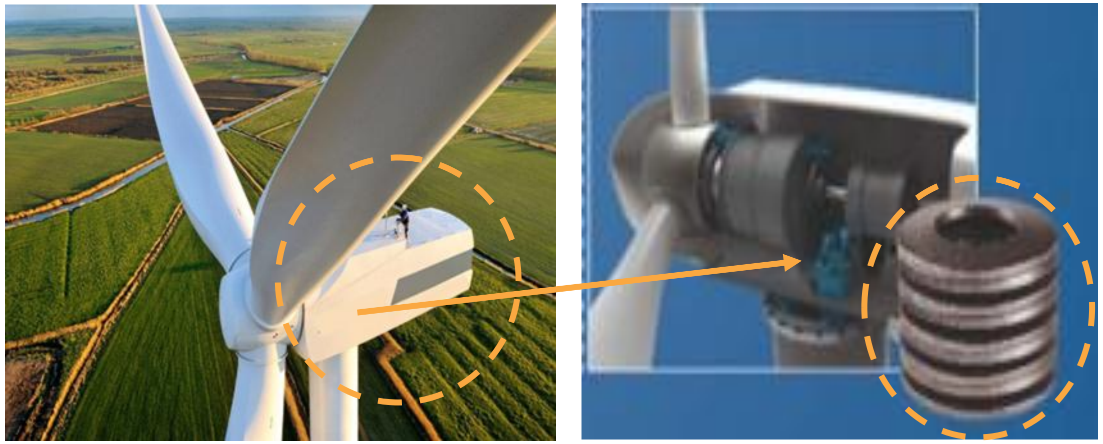
Disc Springs

Wedge Lock Washers

Strip Springs

- Disc spring, Strip Springs and fastening solutions used in industrial applications requiring force exertion. They offer significant spring forces in a compact design.
- These solutions are specifically designed for industrial applications, ensuring secure, vibration-resistant joints with exceptional longevity and reliability.
- Strip springs are precision-stamped components made from spring or stainless steel, designed to store and release energy under load.
- Disc springs developed through collaboration with German universities, focusing on high performance and excellent fatigue life under stress.
- Providing over 100 standard sizes (ex-stock) and online selection software, allowing for reduced spring sizes while meeting load and deflection requirements.
- **The installed capacity for DSS is 225,517,000 units, with an 85% utilization rate, contributing to 49% of the company's total revenue in FY2026.**

RENEWABLE ENERGY



INDUSTRIAL

MOBILITY

COIL AND SPIRAL SPRINGS (CSS)

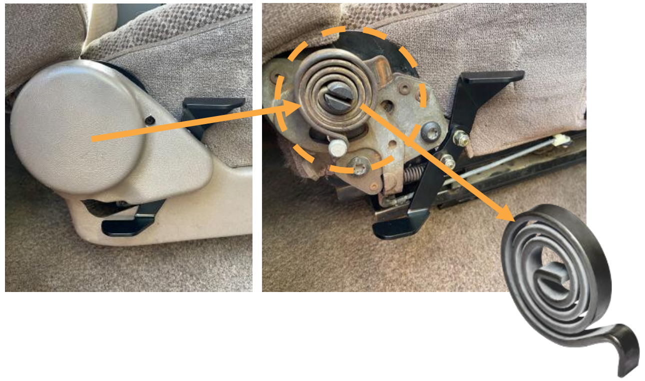
Coil Springs

Spiral Springs

- Coil Mechanical devices that store potential energy are made from wire twisted into a spiral shape, with various steel types to meet specific requirements.
- Began manufacturing CSS in 2015, utilizing expertise to produce springs for critical applications.
- CSS solutions are used in automotive, off-highway vehicles, commercial vehicles, and industrial infrastructure.
- Spiral Springs are made from rectangular metal strips wound into a flat spiral, designed to store and release rotational energy as torque.
- Spiral springs offer high durability, optimal space efficiency, various surface treatments, and cost options while meeting strict tolerances.
- **The installed capacity for CSS is 20,941,200 units, with a 75% utilization rate, contributing to 17% of the company's total revenue in FY2026.**

MOBILITY

Automotive



Railways

INDUSTRIAL

SPECIAL FASTENING SOLUTIONS (SFS)

Anchor bolts

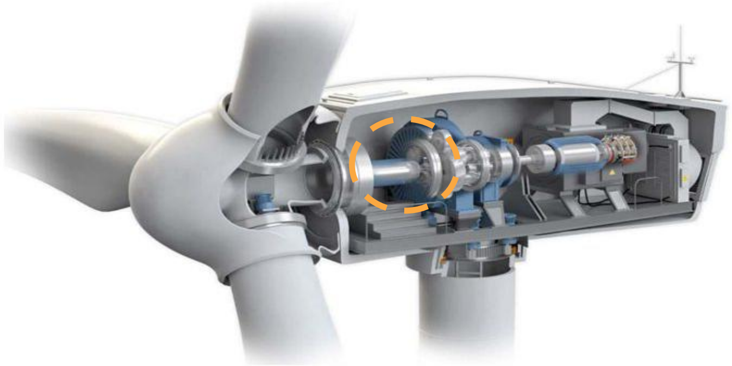
Studs

Nuts

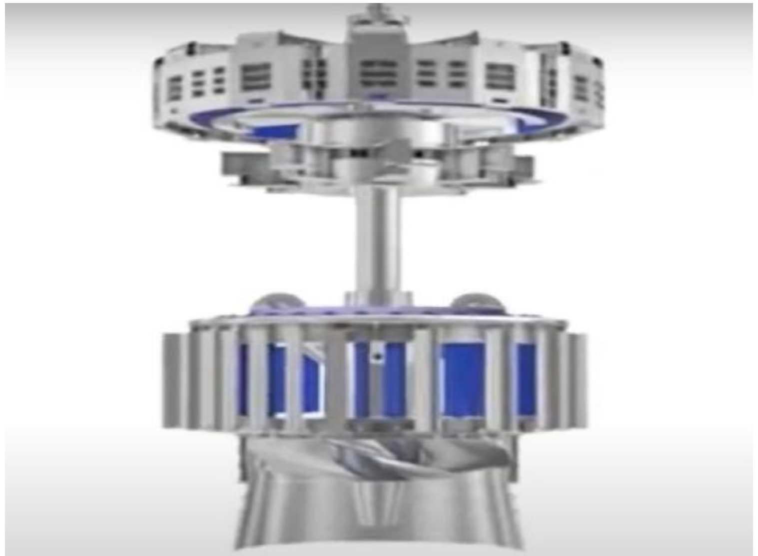
- Fasteners are hardware devices used to join or affix objects together, generally creating non-permanent joints.
- The company manufactures custom-made fasteners like studs, anchor bolts, and nuts, used in industries such as renewable energy, railways, off-highway vehicles, electrical, and heavy machinery.
- The company holds a 15% market share in the domestic specialized fastener solutions (SFS) market for wind turbines.
- **The Specialty Fasteners and Systems division has an installed capacity of 420,000 units at the Wada plant, with capacity utilization of 78%. The Chennai plant has an installed capacity of 4,600 MTPA, with capacity utilization of 40%. Together, the two facilities contributed 34% of revenue in FY2026.**

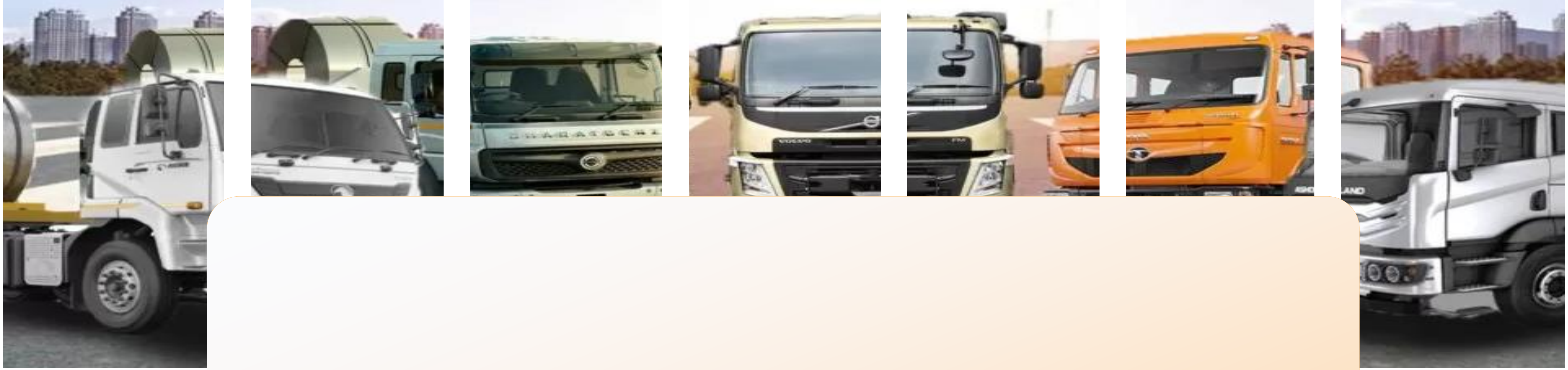
RENEWABLE

Wind Turbine



Hydro Electric Power Plant





STRATEGIC OVERVIEW

KEY COMPETITIVE STRENGTHS

GALA
PRECISION ENGINEERING

01

Well established manufacturer of precision engineering components with diversified product portfolio and diverse market

02

Long-standing customer relationships with both Indian and global OEM and Tier 1 players

03

Well-equipped manufacturing facilities along with in-house design and other capabilities which offer scale, flexibility and comprehensive solutions

04

Experienced management team supported by large, diverse and skilled work force

05

Track record of consistent financial growth and performance characterized by operational efficiency and high repeat business

STRATEGIC EXPANSION

CAPACITY AT WADA, NEAR MUMBAI, MAHARASHTRA

DSS facility

Current Installed Capacity (no's)	Capacity Utilization
225,517,000	85%

CSS facility

Current Installed Capacity (no's)	Capacity Utilization
20,941,200	70%

SFS Facility

Current Installed Capacity (no's)	Capacity Utilization
420,000	75%

CAPACITY AT VALLAM, NEAR CHENNAI, TAMIL NADU

Capacity	Area Sq Mtrs	Capacity Utilization
4,600 MT	4,000	35% in FY26, will go up to 70% in FY27

SFS Facility at Chennai

STRATEGIC LOCATION ADVANTAGE

- Customers in close proximity
- Local job work vendors
- Nearby suppliers for raw material procurement

FUTURE GROWTH STRATEGIES

GALA
PRECISION ENGINEERING

01

Identifying Opportunities for Gala existing Products in emerging Technologies like Hydrogen Value chain / Electrolyzer, Electric Vehicles, High Speed Trains etc.

02

Expand product range in Fasteners & Springs to address larger Market size

03

Increase presence in exports market by Hiring Locals & having warehouse / logistics tie up in Europe & USA

04

Moving up the value Chain by offering advanced materials, Kitting solutions, Smart Fasteners, etc

05

Focus on Application engineering & deeper customer engagement by offering customized solutions

INDUSTRY OVERVIEW

DOMESTIC AND GLOBAL MARKET SIZE

DSS

USD 891mn

USD 115mn

CSS

USD 458mn

CSS **4x** bigger domestic market than DSS

SFS **100x** bigger global market than DSS

SFS

USD 97,263 mn

USD 6,580mn

SFS **15x** bigger domestic market than CSS

Started manufacturing of **DSS products**

1989

Global Market
CAGR CY24-CY26E
6.0%

Domestic Market
CAGR FY24-FY27E
6.6%

Started manufacturing of **CSS products**

2015

Domestic Market
CAGR FY24-FY27E
9.8%

Started manufacturing of **SFS products**

2018

Global Market
CAGR CY24-CY26E
6.7%

Domestic Market
CAGR FY24-FY27E
18.0%

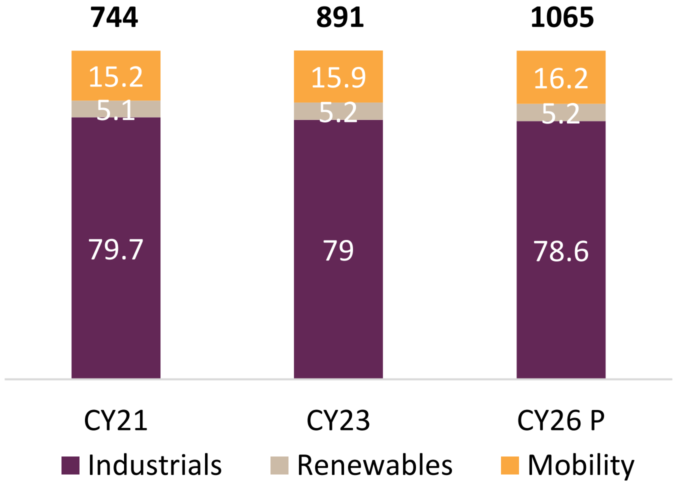
DISC & STRIP SPRINGS AND WEDGE LOCK WASHERS

DISC & STRIP SPRINGS (DSS) INCLUDING WEDGE LOCK WASHERS (WLW)

End Industry Application (USD Mn)

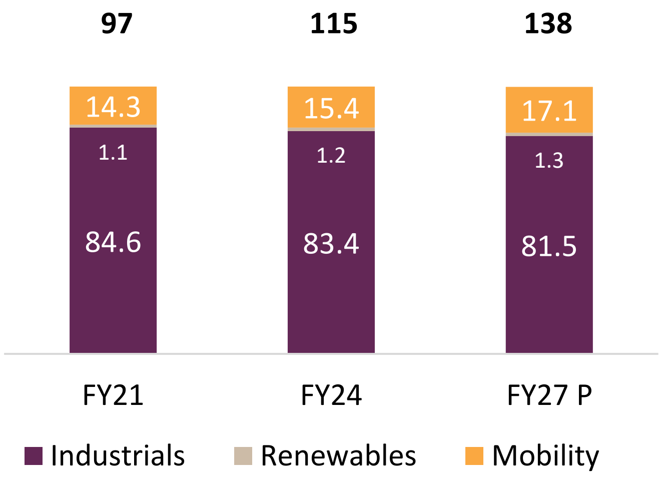
CAGR FY23-26E

Global (%) 6.2%



CAGR FY23-27E

Indian (%) 6.1%



GROWTH DRIVERS

- Equipment used in manufacturing and infrastructure contribute maximum revenue share
- Increase in steel demand on account of rapid urbanization & construction needs
- Increase consumption of passenger vehicle and increase capex toward Railway industry to fuel demand for precision products
- Government favorable policies in conjunction with private capex in renewable sector such has wind and hydro has provided impetus precision products.

Source: 1Lattice Industry Report

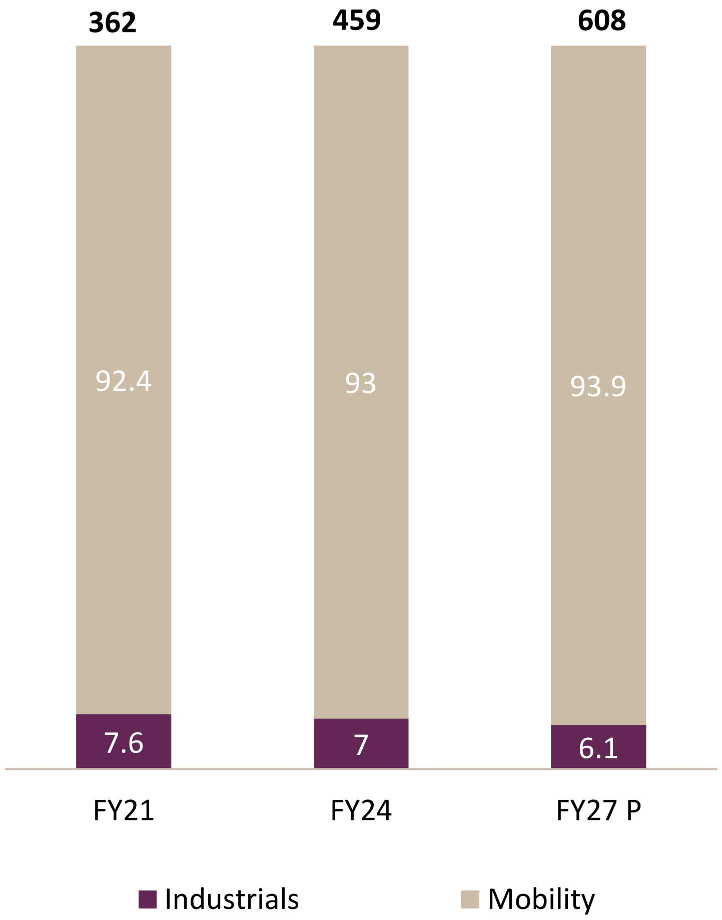
COIL SPRINGS & SPIRAL SPRINGS

COIL SPRINGS & SPIRAL SPRINGS

End Industry Application (USD Mn)

CAGR FY24-27E

Indian (%) 9.8%



GROWTH DRIVERS

Coil spring assistance is essential for suspensions, engines, clutch, seat recliners and in-cabin shock absorbers in vehicles resulted in significant growth of the coil spring market

Upgradation of Indian railway system to high-speed rail and increased investment in metro rail has been instrumental in fueling demand for railway infrastructure

Rapid Urbanization will one of the determinant for demand of CSS products

PLI Scheme, import substitute, Urban Infrastructure will be key driver of CSS products in Industrial segment

Increase demand such as tractors, mowers, deep tillage equipment and spraying equipment has fuel demand for coil spring in advance mechanization of agriculture

Source: 1Lattice Industry Report

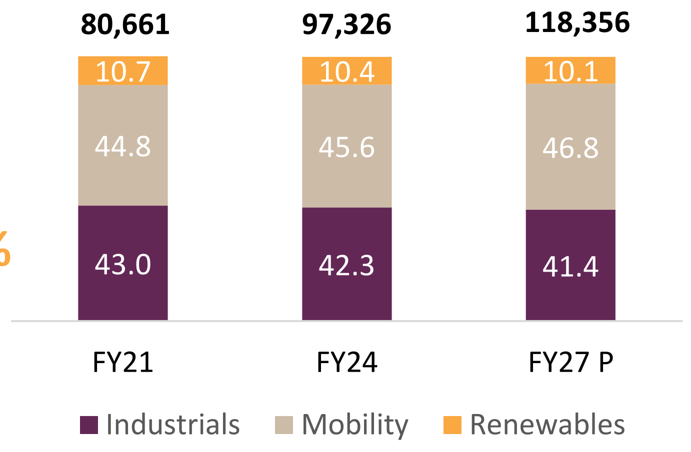
SPECIAL FASTENING SOLUTIONS (SFS)

END INDUSTRY APPLICATION (USD Mn)

End Industry Application (USD Mn)

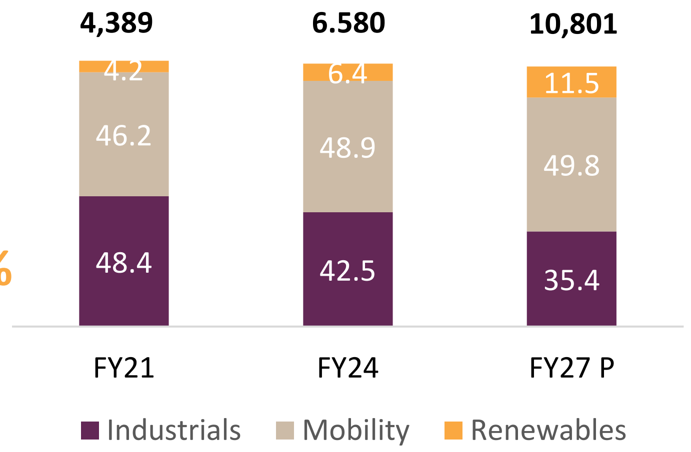
CAGR FY23-26E

GLOBAL (%) **6.7%**



CAGR FY23-27E

INDIAN (%) **18.0%**



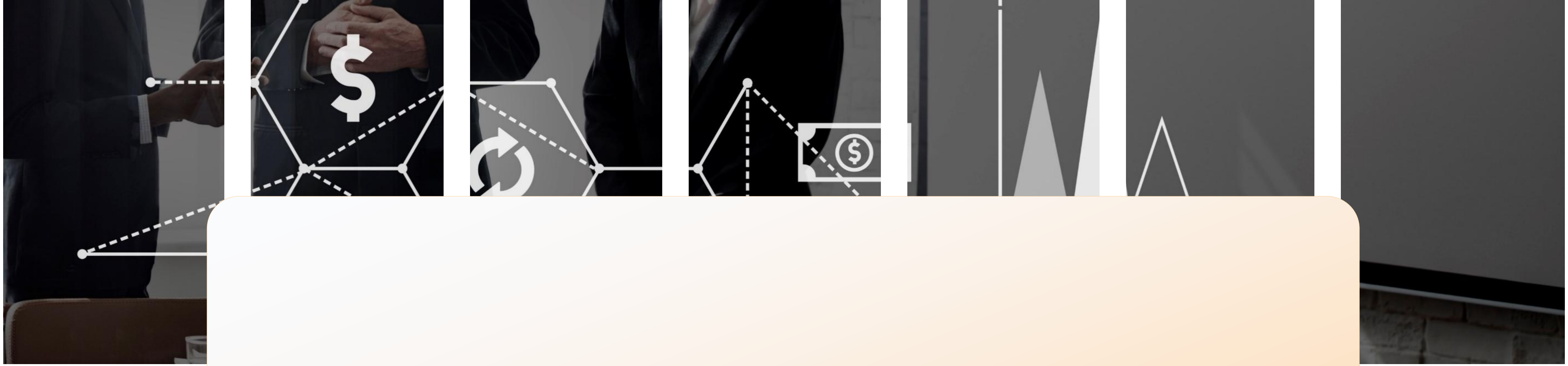
GROWTH DRIVERS

Renewable sources are projected to contribute 95% to the increased global power capacity from CY21-26. Rising demand for renewable energy will also lead to an increased need for fasteners used in constructing wind turbines, hydroelectric plants, and solar farms

Various government are focusing on replacing old age infrastructure with modern infrastructure thus fueling demand for fastening solutions

Government focus on infrastructure has led to increase in mining activity and construction has aided demand for fasteners

Source: 1Lattice Industry Report



FINANCIAL OVERVIEW

UPDATE ON IPO PROCEEDS

Funds Proceeds

Particular	Amount (INR Mn)
Received in Monitoring account from Public Account (A)	1,212.4
Total Balance utilized for payment (Breakup given below)	873.4
FD created in HDFC Bank	200.0
FD created in Yes Bank	134.8
Interest earned	4.2
Total (B)	1,212.4
Balance in the Monitoring Account A-B	0.0

Funds Deployment

Particular	Amount to be funded from the net proceeds (INR Mn)	Amount Utilized (INR Mn)	Balance Available (INR Mn)
Loan repayment	454.3	454.3	-
Chennai CAPEX	370.0	297.3	72.7
Wada CAPEX	110.7	110.5	0.2
General Corporate Purposes	277.4	11.4	266.1
Total	1,212.4	873.4	339.0

HISTORICAL CONSOLIDATED STATEMENT OF PROFIT & LOSS

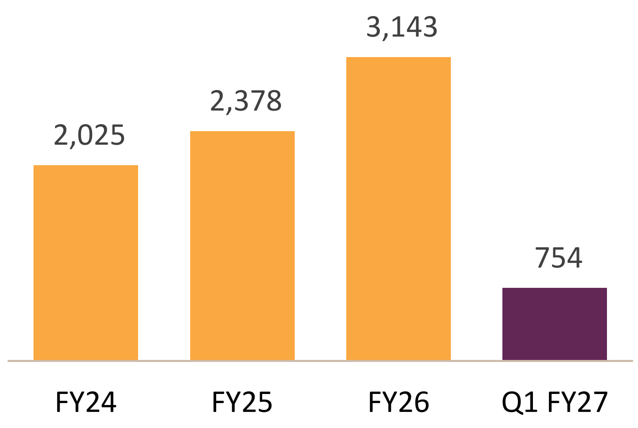
Particulars (INR Mn)	FY24	FY25	FY26	Q1 FY27
Revenue from Operations	**2,025**	**2,378**	**3,143**	**754**
Total Expenses	1,637	1,970	2,624	631
EBITDA	**388**	**408**	**519**	**123**
EBITDA Margin (%)	***19.16%***	***17.16%***	***16.51%***	***16.31%***
Other Income	18	44	56	12
Depreciation	69	80	102	32
Finance Cost	61	38	28	5
Profit before Exceptional Items and Tax	**276**	**334**	**445**	**98**
Exceptional Items (Net)	(23)	(3)	(11)	(2)
PBT	**253**	**331**	**434**	**96**
Tax	33	63	79	14
Non – Controlling Interest	(3)	-	-	-
PAT before Exceptional Item	**246**	**271**	**366**	**84**
PAT Margin before Exceptional Item (%)	***12.15%***	***11.40%***	***11.64%***	***11.14%***
PAT after Exceptional Item	**223**	**268**	**355**	**82**
PAT Margin after Exceptional Item (%)	***11.01%***	***11.27%***	***11.29%***	***10.88%***
Other Comprehensive Income	5	(4)	(1)	-
Total Comprehensive Income	**228**	**264**	**354**	**82**
EPS (INR)(not annualised)	21.77	22.56	27.05	6.25

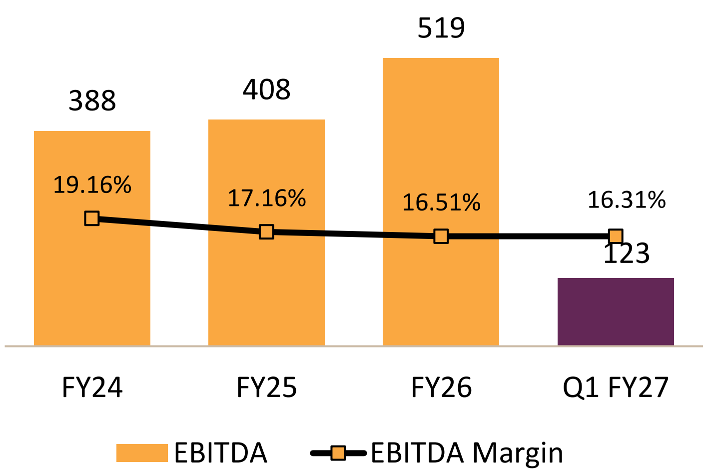
HISTORICAL CONSOLIDATED BALANCE SHEET

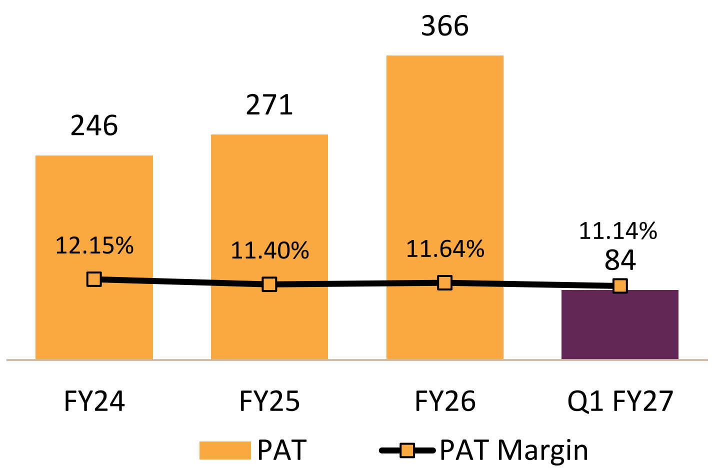
Particulars (INR Mn)	FY24	FY25	FY26
EQUITY AND LIABILITIES			
Equity			
Equity Share Capital	101	127	128
Other Equity	947	2,440	2,801
Non Controlling Interest	(3)	(4)	(4)
Total Equity	**1,045**	**2,563**	**2,925**
LIABILITIES			
Non-Current Liabilities			
Financial Liabilities			
-Borrowings	92	11	16
- Lease liabilities	11	7	8
- Other Financial Liabilities			
Provisions	54	69	77
Deferred Tax Liabilities (Net)	9	5	9
Current Liabilities			
Financial Liabilities			
- Borrowings	458	220	349
- Lease liabilities	3	4	8
- Trade Payables			
(A) total outstanding dues of micro & small enterprises	3	8	10
(B) total outstanding dues other than micro & small enterprises	133	175	190
- Other Financial Liabilities	38	70	76
Other Current Liabilities	36	58	66
Provisions	5	7	11
Total Liabilities	**842**	**634**	**820**
Total Equity And Liabilities	**1,887**	**3,197**	**3,745**

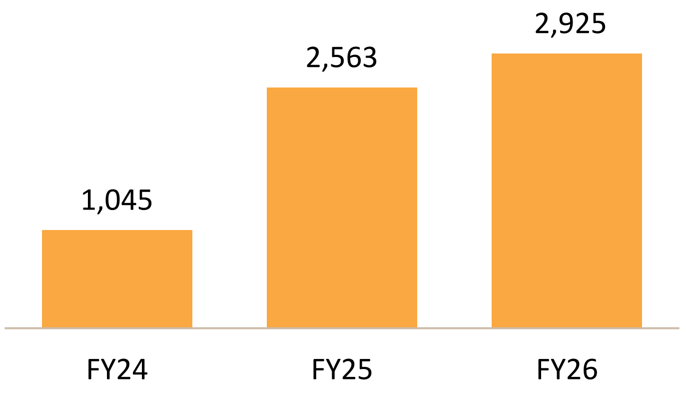
Particulars (INR Mn)	FY24	FY25	FY26
ASSETS			
Non-Current Assets			
Property, Plant and Equipment	413	607	844
Right of use assets	45	41	44
Capital Work-in-Progress	32	66	73
Investment Property	-	-	
Goodwill	-	-	
Other Intangible Assets	186	189	153
Intangible assets under development	33	39	115
Other Financial Assets	11	57	16
Non-Current Tax assets (net)	7	13	16
Other non-current assets	17	44	44
Current Assets			
Inventories	577	724	894
Financial Assets			
- Trade Receivables	470	709	815
- Cash and cash Equivalents	14	15	115
- Bank balances other than cash and cash equivalents	27	579	390
- Loans	1	3	4
- Others financial assets	17	23	25
Other current assets	37	88	197
TOTAL ASSETS	**1,887**	**3,197**	**3,745**

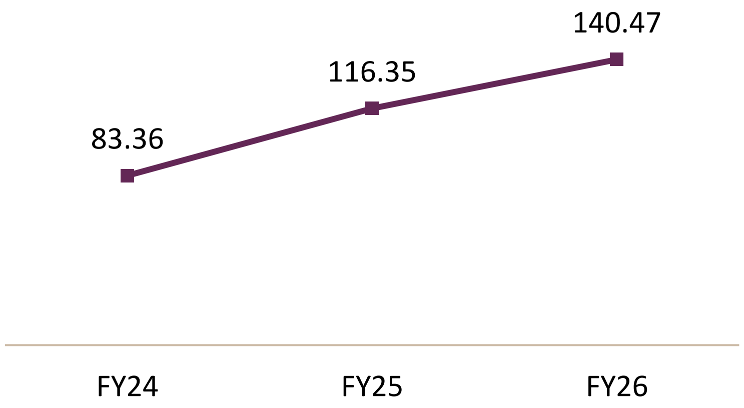
FINANCIAL PERFORMANCE

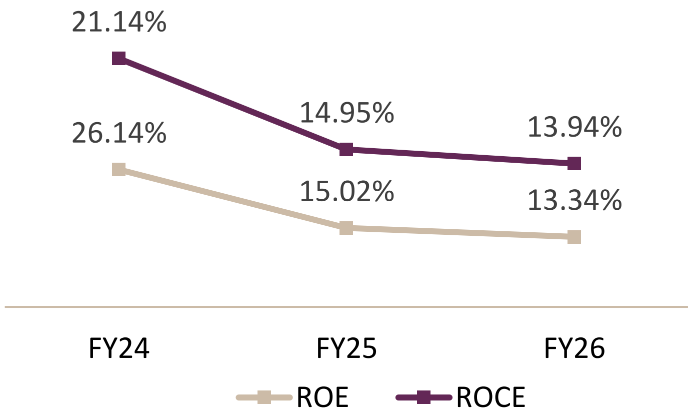








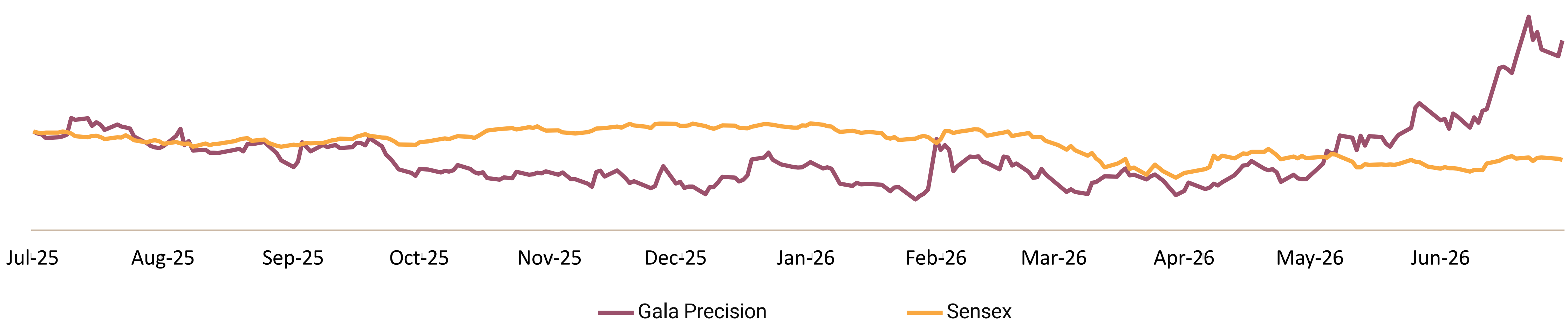




* - PAT, PAT margins & ROE calculations excludes exceptional items

CAPITAL MARKET SLIDE

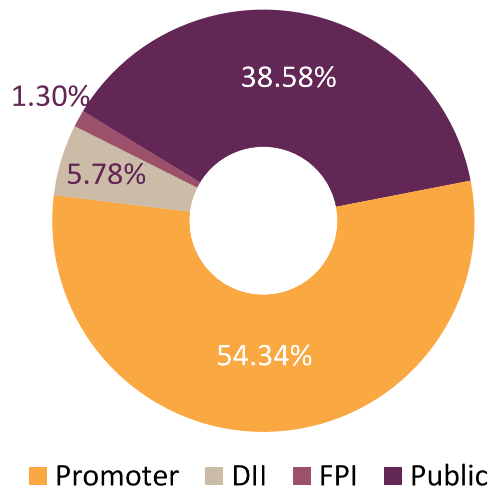
1 Year Stock Performance (up to 30th June, 2026)



Market Data (As on 30th June, 2026)

Particulars	INR
Face Value	10.00
CMP	1,108.95
52 Week H/L	1,198.60 / 648.05
Market Capitalization (Mn)	14,212.52
Shares O/S (Mn)	12.82

Shareholding Pattern (As on 30th June, 2026)



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